

FIRSTLINK INVESTMENTS CORPORATION LIMITED

Unaudited Full Year Financial Statement for the Year Ended 31/12/2006

- 1(a) An income statement (for the group) together with a comparative statement for the corresponding period of the immediately preceding financial year

	<u>Group</u>		
	2006	2005	+ / (-)
	\$'000	\$'000	%
Continuing operations			
Revenue	52	-	NM
Cost of sales	(369)	-	NM
Gross loss	(317)	-	NM
Other operating income/(loss)	275	(825)	NM
Net losses associated with assets held for sale, long term investments and other long-term assets	(1,735)	(11,969)	(85.5)
Distribution & marketing expenses	(204)	(19)	973.7
Administrative expenses	(4,358)	(4,585)	(5.0)
Other operating expenses	(861)	(1,710)	(49.6)
Loss from operations	(7,200)	(19,108)	(62.3)
Finance income	821	885	(7.2)
Finance costs	(600)	(2,811)	(78.7)
Share of results of an associate	(209)	(447)	(53.2)
Loss before tax	(7,188)	(21,481)	(66.5)
Income tax refund	151	-	NM
Loss from continuing operations	(7,037)	(21,481)	(67.2)
Discontinued operations			
Profit from discontinued operations	-	493	NM
Total loss	(7,037)	(20,988)	(66.5)
Attributable to :			
Shareholders of the Company	(6,935)	(21,769)	(68.1)
Minority interests	(102)	781	NM
	(7,037)	(20,988)	(66.5)

NM - Not Meaningful

1(a) An income statement (for the group) together with a comparative statement for the corresponding period of the immediately preceding financial year

Notes :

i) Loss before tax is arrived at after (charging)/crediting:

	<u>Group</u>		+ / (-) %
	2006 \$'000	2005 \$'000	
Interest income	906	1,128	(19.7)
Interest on borrowings	(57)	(3,568)	(98.4)
Depreciation	(392)	(1,086)	(63.9)
Net foreign exchange loss	(543)	(791)	(31.4)
Gain on disposal of assets held for sale	-	3,581	NM
Gain on deemed disposal of a subsidiary	237	-	NM
Loss on disposal of an associate	(2,227)	-	NM
Loss on disposal of property plant and equipment	(6)	(3,003)	(99.8)
Impairment in value of building held for sale	-	(5,521)	NM
Impairment loss on investment in an associate	-	(3,188)	NM
Loan written off	-	(1,000)	NM
Bonds written off	-	(3,260)	NM
Adjustments for over provision of prior years' tax	151	83	81.9

1(b)(i) A balance sheet (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year

	<u>Group</u>		<u>Company</u>	
	31.12.2006	31.12.2005	31.12.2006	31.12.2005
	\$'000	\$'000	\$'000	\$'000
Current assets				
Cash and cash equivalents	1,175	797	412	367
Trade receivables	18	3	-	-
Inventories	139	-	-	-
Building held for sale	-	5,625	-	5,625
Other current assets	861	672	1,201	263
Available-for-sale investment	856	-	856	-
Loan to a subsidiary	7,127	6,861	7,127	6,861
	<u>10,176</u>	<u>13,958</u>	<u>9,596</u>	<u>13,116</u>
Non-current assets				
Other receivables	-	-	432	255
Investments in subsidiaries	59,925	59,925	60,499	59,925
Investment in an associate	-	3,653	-	3,653
Available-for-sale investment	143	-	143	-
Property, plant and equipment	404	497	153	493
	<u>60,472</u>	<u>64,075</u>	<u>61,227</u>	<u>64,326</u>
Total assets	<u>70,648</u>	<u>78,033</u>	<u>70,823</u>	<u>77,442</u>
Current Liabilities				
Trade & other payables	1,459	3,826	1,031	4,485
Borrowings	33	2,336	-	2,336
	<u>1,492</u>	<u>6,162</u>	<u>1,031</u>	<u>6,821</u>
Non-current liabilities				
Borrowings	41	-	-	-
Deferred income tax liabilities	86	86	-	-
	<u>127</u>	<u>86</u>	<u>-</u>	<u>-</u>
Total liabilities	<u>1,619</u>	<u>6,248</u>	<u>1,031</u>	<u>6,821</u>
Net assets	<u>69,029</u>	<u>71,785</u>	<u>69,792</u>	<u>70,621</u>
Share capital and reserves				
Share capital	119,068	119,068	119,068	119,068
Capital reserves	731	-	731	-
Accumulated losses	(50,783)	(43,848)	(50,007)	(48,447)
Foreign currency translation reserve	(98)	(3,435)	-	-
Shareholders' equity	<u>68,918</u>	<u>71,785</u>	<u>69,792</u>	<u>70,621</u>
Minority interests	111	-	-	-
	<u>69,029</u>	<u>71,785</u>	<u>69,792</u>	<u>70,621</u>

1(b)(ii) Aggregate amount of group's borrowings and debt securities
Amount repayable in one year or less, or on demand

As at 31.12.2006		As at 31.12.2005	
Secured \$'000	Unsecured \$'000	Secured \$'000	Unsecured \$'000
33	-	2,336	-

Amount repayable after one year

As at 31.12.2006		As at 31.12.2005	
Secured \$'000	Unsecured \$'000	Secured \$'000	Unsecured \$'000
41	-	-	-

Details of any collateral

During 2006, certain plant and machinery and motor vehicles of a subsidiary were acquired under finance leases which were secured over the leased assets and corporate guarantees.

The Group's borrowings at 31 December 2005 were secured on various assets, including building, other fixed assets and corporate guarantees.

1 (c) A cash flow statement (for the group) , together with a comparative statement for the corresponding period of the immediately preceding financial year

	<u>Group</u>	
	2006	2005
	\$'000	\$'000
Cash Flows from Operating Activities		
Total loss	(7,037)	(20,988)
Adjustments for:		
Tax	(151)	285
Depreciation of property, plant and equipment	392	1,086
Share-based payment expense	796	-
Loss on disposal of property, plant and equipment:		
- from continuing operations	6	101
- from discontinued operations	-	2,902
Bonds written off	-	3,260
Impairment in value of building held for sale	-	5,521
Loan written off	-	1,000
Gain on deemed disposal of a subsidiary	(237)	-
Gain on disposal of assets held for sale from discontinued operations	-	(3,581)
Loss on disposal of an associate	2,227	-
Interest expense	57	3,568
Interest income	(906)	(1,128)
Impairment in value of investment in an associate	-	3,188
Share of results of an associate	209	447
Translation differences	(9)	384
Operating cash flow before working capital changes	<u>(4,653)</u>	<u>(3,955)</u>
Change in operating assets and liabilities		
Inventories	(139)	164
Receivables	(414)	3,777
Payables	(1,546)	(160)
Cash used in operations	<u>(6,752)</u>	<u>(174)</u>
Income tax refund/(paid)	94	(690)
Net cash used in operating activities	<u>(6,658)</u>	<u>(864)</u>
Cash Flows from Investing Activities		
Interest income received	85	244
Proceeds from sale of property, plant and equipment:		
- from continuing operations	5	264
- from discontinued operations	-	19,596
Net cash outflow from deconsolidation of a subsidiary	-	(9,465)
Proceeds from sale of building held for sale	5,625	-
Proceeds from sale of an associate	4,495	-
Proceeds from sale of assets held for sale from discontinued operations	-	23,660
Deposit from sale of building held for sale	-	864
Purchase of property, plant and equipment	(222)	(279)
Acquisition of additional interest in an associate	(73)	-
Purchase of bonds	-	(3,260)
Purchase of available-for-sale investments	(917)	-
Net cash generated from investing activities	<u>8,998</u>	<u>31,624</u>
Cash Flows from Financing Activities		
Minority interests' share of net assets of subsidiaries liquidated	-	1,131
Dividends paid by a subsidiary to minority shareholders	-	(1,240)
Interest paid	(57)	(3,495)
Capital contribution from minority shareholder of a subsidiary	450	-
Repayment of finance lease liabilities	(13)	(216)
Repayment of bank loans	(2,308)	(39,265)
Repayment of loans from minority shareholders	-	(3,883)
Net cash used in financing activities	<u>(1,928)</u>	<u>(46,968)</u>
Net increase/(decrease) in cash and cash equivalents held	412	(16,208)
Cash and cash equivalents at the beginning of the financial year	797	16,993
Effects of exchange rate changes on cash and cash equivalents	(34)	12
Cash and cash equivalents at the end of the financial year	<u>1,175</u>	<u>797</u>

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year

Group

	Share <u>Capital</u> \$'000	Share <u>Premium</u> \$'000	Capital <u>Reserves</u> \$'000	Accumulated <u>losses</u> \$'000	Foreign currency translation <u>reserve</u> \$'000	Shareholders' <u>equity</u> \$'000	Minority <u>interests</u> \$'000	Total <u>equity</u> \$'000
Balance at 1 January 2006	67,530	51,538	-	(43,848)	(3,435)	71,785	-	71,785
Currency translation differences	-	-	-	-	(14)	(14)	-	(14)
Fair value changes on available-for-sale investments	-	-	(65)	-	-	(65)	-	(65)
Disposal of an associate	-	-	-	-	3,351	3,351	-	3,351
Deemed disposal of a subsidiary	-	-	-	-	-	-	(237)	(237)
Net (loss)/profit not recognised in the income statement	-	-	(65)	-	3,337	3,272	(237)	3,035
Share-based payment	-	-	796	-	-	796	-	796
Net loss for the financial year	-	-	-	(6,935)	-	(6,935)	(102)	(7,037)
Capital contribution from minority shareholder of a subsidiary	-	-	-	-	-	-	450	450
Reclassification arising from abolition of par value	51,538	(51,538)	-	-	-	-	-	-
Balance at 31 December 2006	119,068	-	731	(50,783)	(98)	68,918	111	69,029

	Share <u>Capital</u> \$'000	Share <u>Premium</u> \$'000	Non- distributable <u>reserve</u> \$'000	Accumulated <u>losses</u> \$'000	Foreign currency translation <u>reserve</u> \$'000	Shareholders' <u>equity</u> \$'000	Minority <u>interests</u> \$'000	Total <u>equity</u> \$'000
Balance at 1 January 2005	67,530	51,538	321	(22,689)	(108)	96,592	18,926	115,518
Effects of deconsolidation of a subsidiary	-	-	(321)	610	41	330	(19,598)	(19,268)
Currency translation differences	-	-	-	-	(3,368)	(3,368)	-	(3,368)
Net (loss)/profit not recognised in the income statement	-	-	(321)	610	(3,327)	(3,038)	(19,598)	(22,636)
Net loss for the financial year	-	-	-	(21,769)	-	(21,769)	781	(20,988)
Dividend paid to minority shareholders	-	-	-	-	-	-	(1,240)	(1,240)
Voluntary liquidation of subsidiaries	-	-	-	-	-	-	1,131	1,131
Balance at 31 December 2005	67,530	51,538	-	(43,848)	(3,435)	71,785	-	71,785

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year

Company	<u>Share Capital</u> \$'000	<u>Share Premium</u> \$'000	<u>Capital Reserves</u> \$'000	<u>Accumulated losses</u> \$'000	<u>Total equity</u> \$'000
Balance at 1 January 2006	67,530	51,538	-	(48,447)	70,621
Fair value changes on available-for-sale investments	-	-	(65)	-	(65)
Net loss not recognised in the income statement	-	-	(65)	-	(65)
Share-based payment	-	-	796	-	796
Net loss for the financial year	-	-	-	(1,560)	(1,560)
Reclassification arising from abolition of par value	51,538	(51,538)	-	-	-
Balance at 31 December 2006	<u>119,068</u>	<u>-</u>	<u>731</u>	<u>(50,007)</u>	<u>69,792</u>
Balance at 1 January 2005	67,530	51,538	-	(30,434)	88,634
Net loss for the financial year	-	-	-	(18,013)	(18,013)
Balance at 31 December 2005	<u>67,530</u>	<u>51,538</u>	<u>-</u>	<u>(48,447)</u>	<u>70,621</u>

Share Capital

Pursuant to the Companies (Amendment) Act 2005 effective 30 January 2006, the concept of authorised share capital and par value has been abolished. The amount standing to the credit of the share premium account of \$51.54 million was transferred to the share capital account.

- 1(d)(ii) **Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year**

No shares were issued during the financial year. The convertible bonds issued in October 2004 were fully redeemed in February 2006.

The number of shares that may be issued on conversion of all outstanding share options and convertible bonds are as follows:

	<u>31.12.2006</u>	<u>31.12.2005</u>
Outstanding number of share options	44,360,000	880,000
Outstanding number of shares under the convertible bonds	-	5,628,543

2. **Whether the figures have been audited, or reviewed and in accordance with which standard (e.g. the Singapore Standard on Auditing 910 (Engagements to Review Financial Statements), or an equivalent standard)**

The figures have not been audited or reviewed by the auditors.

3. **Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter)**

Not Applicable

4. **Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied**

The Group has applied the same accounting policies and methods of computation in the financial statements for the current reporting year compared with those of the audited financial statements as at 31 December 2005, except for the adoption of certain revised Financial Reporting Standards ("FRS") which are effective for the financial year commencing 1 January 2006. The adoption of these FRS have no material impact on the Group's and the Company's accounts.

5. **If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of the change**

Please refer to paragraph 4.

6. Earnings per ordinary share of the group for the current period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends

	2006	2005
Loss per share of the Group based on net loss attributable to shareholders:		
(i) Based on the weighted average number of ordinary shares in issue	(2.05) cents	(6.45) cents
Weighted average number of shares	337,648,751	337,648,751
(ii) On a fully diluted basis	(2.05) cents	(6.16) cents
Adjusted weighted average number of shares	337,648,751	343,277,294

7. Net asset value (for the issuer and group) per ordinary share based on issued share capital of the issuer at the end of the (a) current period reported on and (b) immediately preceding financial year

	Group		Company	
	2006	2005	2006	2005
Net asset value per share based on issued share capital at the end of the financial year	20.41 cents	21.26 cents	20.67 cents	20.92 cents

8.

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors. It must also discuss any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

Basis of Preparation

Deconsolidation of a subsidiary

The Company holds a 56.22% interest in Green Salt Group Ltd ("GSGL") which became a subsidiary of the Group in May 2004. Notwithstanding that the Company is the majority shareholder in GSGL, the Company is prevented from exercising management control over the subsidiary by virtue of a Shareholders' Agreement executed by an ex-director of the Company in April 2005 purportedly on behalf of the Company but which in fact was executed without the consent of the Board of Directors and which was part of a conspiracy to defraud the Company. The minority shareholders are relying on the purported Shareholders' Agreement to prevent the Company from exercising management control.

In October 2005, the Company commenced legal proceedings to declare the purported Shareholders' Agreement null and void. As the legal proceedings are ongoing and in compliance with Financial Reporting Standard 27: Consolidated and Separate Financial Statements, the Directors deem it appropriate to de-consolidate the financial statements of GSGL in the preparation and presentation of the Group's consolidated financial statements.

Review of Group Income Statement

Continuing Operations

Revenue and Gross Loss

A wholly owned subsidiary of the Group embarked on the business of packaging and distribution of salt and food products in FY2006, thereby accounting for the slight increase in sales revenue. However, start-up costs resulted in a gross loss of \$317,000.

Net Gains or Losses Associated with Long-Term Investments and Other Long-Term Assets

During the year under review, the Group registered a net loss of \$1.735 million under this head. This was largely due to the loss of \$2.227 million arising from the disposal of interest in the Group's former associated company, Astral Supreme Berhad compared to the bonds write-off of \$3.26 million and assets impairment of \$8.709 million in the previous year.

Other Operating Income

Other operating income of \$275,000 comprised mainly rental income and interest income earned from bank deposits. Previous year included a \$1 million write-off that was non-recurring.

Distribution and Marketing Expenses

The increase in distribution and marketing expenses of \$185,000 related mainly to transport and marketing expenses incurred in selling the salt and food products.

Administrative Expenses

Administrative expenses decreased by \$227,000 to \$4.358 million, primarily due to lower legal fees incurred for the year.

Other Operating Expenses

Other operating expenses reduced by \$849,000 to \$861,000. This was mainly due to the lower maintenance cost incurred on the industrial building which was disposed in February 2006.

Finance Income

Finance income related to interest receivable on the US\$3.5 million loan advanced to Green Salt Group Ltd, a 56.22%-owned subsidiary of the Company.

Finance Costs

Finance costs were significantly lower at \$0.60 million, a decrease of \$2.21 million. The Group fully repaid its bank borrowings upon the sale of its industrial building and divestment of its interest in an associated company in the first half of FY2006, thereby accounting for the substantial decrease in interest costs.

Discontinued Operations

In FY2005, the Group disposed of 3 hotels which represented a discontinuance of the hotel operations business segment of the Group. The results arising from these properties are presented separately in the income statement as "Discontinued Operations".

Review of Group Balance Sheet

The Group sold down its equity stake in Astral Supreme Berhad, a former associated company, from 38.44% to 1.56%. Part of the sale proceeds was utilised to repay bank borrowings. The remaining interest in this company is reflected as an available-for-sale investment as at 31 December 2006. The realisation of currency translation loss of \$3.351 million from the disposal accounted largely for the significant reduction in the negative foreign currency translation reserve of \$3.435 million as at 31 December 2005 to \$98,000 as at 31 December 2006.

The disposal of the industrial building held for sale was completed in February 2006 and its sale proceeds were partially utilised to redeem in full the convertible bonds.

The disposal of the above assets resulted in the drop in the Group's total borrowings from \$2.336 million as at 31 December 2005 to \$74,000 as at 31 December 2006, a decrease of \$2.262 million. It also helped to boost the cash position of the Group from \$797,000 as at 31 December 2005 to \$1.175 million as at 31 December 2006.

The decrease in trade and other payables was due to the repayment of a loan to a director, reduction in deposits received and lower accrued expenses.

The loan to a subsidiary referred to the US\$3.5 million loan (including interest) advanced to Green Salt Group Ltd. The investments in subsidiaries represent mainly the cost of investment in GSGL. To date, management has been unable to obtain any reliable information from GSGL as to make a reasoned judgment as to the fair value of this investment and the recoverability of the loan. Accordingly, the investment in and loan to GSGL are carried at cost in the balance sheet.

Group shareholders' funds decreased from \$71.785 million as at 31 December 2005 to \$68.918 million as at 31 December 2006. The decrease was mainly attributable to retained losses for the year and fair value adjustments of available-for-sale investments partly offset by the share option reserve.

9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

No forecast or prospect statement has been provided previously.

10. A commentary at the date of the announcement of the competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months

Following the Company's share placement exercise as disclosed below, the Group's cash reserve is strengthened with the injection of capital of approximately \$5 million. The Group is well positioned to capitalize on business opportunities that will enhance the Group's net worth.

The Group's main asset is its 56.22% interest in Green Salt Group Ltd ("GSGL") which holds the majority stake in the two salt mines in Qinghai, the Republic of China. The legal proceedings initiated to safeguard the Group's interest in GSGL are still ongoing and the trial is expected to commence in mid-2007. As explained in item 8, the loan to and investment in GSGL are carried at cost. Any adjustment to these amounts would have a consequential effect on the Group's bottom line and net assets.

Subsequent events

On 24 January 2007, the Company announced that it has entered into placement agreements for the proposed placement of 67 million new shares in the capital of the Company at the placement price of \$0.075 per placement share. The net proceeds from the placement, estimated at \$5 million, will be used as working capital for the Company and its subsidiaries.

On 12 February 2007, the Company obtained approval in-principle from the Singapore Exchange Securities Trading Limited ("the SGX-ST") for the listing and quotation of the placement shares on the official list of the SGX-ST.

On 15 February 2007, the Company announced that the above placement shares have been allotted and issued pursuant to the completion of the share placement exercise.

11. Dividend

(a) Current Financial Period Reported On

Any dividend declared for the current financial period reported on? None

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year? None

Name of Dividend	Not applicable
Dividend Type	Not applicable
Dividend rate	Not applicable
Par value of shares	Not applicable
Tax Rate	Not applicable

(c) Date payable

Not applicable.

(d) Books closure date

Not applicable.

12. If no dividend has been declared/recommended, a statement to that effect

The directors do not recommend a final dividend for the current financial year.

13. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year

With the discontinuance of the hotel operations business segment in FY2005 and the deconsolidation of a significant subsidiary involved in the business of salt mining and distribution, the Group's current principal business segment is investment holding. Its other operations are currently not significant to be disclosed separately. Therefore, no business segment information is presented for FY2006.

Business segments	Discontinued	Continuing	Group
	Operations	Operations	
2005		Investment holding and others	
	Hotel operations		
	\$'000	\$'000	\$'000
Sales	14,192	-	14,192
Operating (loss) / profit	2,326	(19,108)	(16,782)
Finance income	-	885	885
Finance cost	(1,548)	(2,811)	(4,359)
Share of results of an associate		(447)	(447)
Loss before tax			(20,703)
Income tax expense	(285)		(285)
Loss after tax			(20,988)
Segment assets		74,380	74,380
Investment in an associate		3,653	3,653
Consolidated total assets			78,033
Segment liabilities		3,826	3,826
Unallocated liabilities			2,422
Consolidated total liabilities			6,248
Other segment items			
Capital expenditure			
-property, plant and equipment	23	257	280
Depreciation of property, plant and equipment	354	732	1,086
Impairment in value of building held for sale	-	5,575	5,575

Geographical segments

	<u>Sales</u>		<u>Total assets</u>		<u>Capital expenditure</u>	
	2006	2005	2006	2005	2006	2005
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Singapore	23	-	10,580	14,455	310	257
Malaysia	29	-	143	-	-	-
Japan	-	-	-	-	-	-
Australia & New Zealand	-	14,192	-	-	-	23
China & Hong Kong	-	-	59,925	59,925	-	-
Other countries	-	-	-	-	-	-
	<u>52</u>	<u>14,192</u>	<u>70,648</u>	<u>74,380</u>	<u>310</u>	<u>280</u>
Investment in an associate			-	3,653		
			<u>70,648</u>	<u>78,033</u>		

14. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments

As explained in item no. 8.

15. Breakdown of sales

	<u>Group</u>		+ / (-) %
	2006	2005	
	\$'000	\$'000	
Sales reported for first half year	8	9,672	(99.9)
Operating loss after tax before deducting minority interest reported for first half year	(4,373)	(4,932)	(11.3)
Sales reported for second half year	44	4,520	(99.0)
Operating profit after tax before deducting minority interest reported for second half year	(2,664)	(16,056)	(83.4)

16. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year

Total Annual Dividend

	2006	2005
	\$'000	\$'000
Ordinary	-	-
Preference	-	-
Total:	-	-

BY ORDER OF THE BOARD

Ling Yew Kong
Chairman/Managing Director
27 February 2007